



## Arch Cape Domestic Water Supply District

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April 15, 2024

To: Arch Cape Domestic Water Supply District Budget Committee  
From: Bill Campbell, Board President  
Subject: Changes to Proposed Budget and Long-Range Financial Plan

Based upon conversations at the last budget meeting, the Water District Budget and Long-Range Plan have been updated. The specifics of these updates can be found in:

- 1) The column of the Water Budget Funds document titled 'FY 2024-25 Version 1'
- 2) The tab of the Water Budget Funds document titled 'Line-Item Detail'
- 3) The tab of the Water Long Range Plan document titled 'WD-ASSUMPTIONS'

To balance the increase in expenditures, this budget increases rates and excess usage fees.

This year's budget has been developed as a "stop-gap" measure to get the District through FY 2024-2025 to allow time for a more thorough evaluation of revenue opportunities. That future evaluation may result in recommendations that will require policy changes by the District Board. However, the Long-Range Plan that has been prepared and submitted reflects a view of the future without revenue revisions and the requisite policy changes.

### Executive Summary of Significant Updates

#### Revenues

- 1) This budget reflects an improved financial position of the General Fund by transferring \$70,000+ dollars from the Forest Fund. This transfer will repay the General Fund for monies used for documented pre-purchase services/ activities/ expenses related to the Forest-Watershed. We are awaiting the District's accountant reply for the appropriate way to account for / report this transfer. (Note: The reply from the accountant states that the transfer must be budgeted and moved in FY2024-2025. The next version of the budgets will reflect the transfer in the next fiscal year)
- 2) Rates (usage fee component plus surcharge component) have been increased by 3.7% in FY2024-2025 and 4% thereafter.
- 3) Excess usage fees have been increased to reflect an additional \$25,000 in revenue over and above the \$20,000 that is projected for FY2023-2024. This increase is based on increasing the fee level of each of the current 5 tiers by 120% and assuming that the current excess usage amounts will remain about the same. They are then increased by 4% annually thereafter.

For specifics, see the tab of the Water Long Range Plan document titled 'WD-ASSUMPTIONS'

## Expenditures

- 1) Administrative Services (Contractors) line item: The administrative data of the Water District and Sanitary District along with the computer systems in which it is housed are critical to the ongoing operations of the business. Since information technology is not a Core Competency of either District, the budget now includes the following, the costs of which will be shared equally by both Districts:
  - a. A computer desktop / monitor to use for administrative purposes to run industry standard application, specifically the Microsoft Office suite and Quickbooks.
  - b. Availability of all documents related to the history and current status of the business.
  - c. Data storage of the documents so that they can be accessed/updated remotely (as well as from admin computer) with secure log in.
  - d. Automatic backup of the data with clear procedures for how to reload from a backup.
  - e. Remote access into the admin computer for a support person to log in and help as needed.
  - f. Security software or firewall to prevent hacking of the admin computer.
  - g. A service plan that will provide updates, keep things running smoothly, respond to a help call
  - h. A light commercial grade printer for the District office and a laptop for use by the District Manager at this home or place of travel.

For specifics, see the tab of the Water Budget Funds document titled 'Line Item Detail'

3. The previous "Maintenance" line item has been reclassified as:
  - a. Recurring Maintenance (Contractors): This line item projects the expected annual operating services / activities and costs.
  - b. General Maintenance (Contractors): This line items anticipates an unexpected need for some level of maintenance of plant and/or equipment
  - c. Project Maintenance (Contractors): This line items projects the costs of undertaking specific known projects during the next fiscal year.

For specifics, see the tab of the Water Budget Funds document titled 'Line Item Detail'

4. The 'Temporary Help' line item anticipates a need for contractors to help District staff perform either Core operating activities and/or District staff activities related to the Project Work.

For the number of Staff hours required for projects. see the tab of the Water Budget Funds document titled 'Line Item Detail'

Contingency: Target of 2 months of operating expenses

FY 2021-22 ACTUAL	FY 2022-23 ACTUAL	FY 2023-24 ADOPTED	FY 2023-24 ESTIMATED	GENERAL FUND	FY 2024-25 PROPOSED	FY 2024-25 VERSION 1	FY 2024-25 VERSION 2
<b>RESOURCES</b>							
<b>BEGINNING FUND BALANCE</b>							
187,773	149,616	119,057	114,513	Undesignated Balance	63,763	132,221	
<b>187,773</b>	<b>149,616</b>	<b>119,057</b>	<b>114,513</b>	<b>TOTAL BEGINNING BALANCE</b>	<b>63,763</b>	<b>132,221</b>	
<b>REVENUE</b>							
181,966	182,842	201,703	195,724	3/4 inch User Fees [294 x \$174]	205,076	204,624	
			9,936	1 inch User Fees (12 x 215)		10,320	
27,222	15,367	17,000	20,000	Excess Usage Charges	45,000	45,000	
17,785	17,834	20,740	20,740	Debt Service Surcharges [306 x \$17]	20,876	20,808	
139,755	128,774	157,500	170,108	Sanitary District IGA Service Charge	187,336	181,450	
0	0	0	0	Surplus Water Sales	100	100	
3	7	1,000	13,160	Interest	2,000	2,000	
6,734	9,305		4,851	Miscellaneous	-	-	
700	3,500	1,400	2,800	Meter Hookup Fee	2,400	2,400	
4,750,000				ARPA Grant Reimbursement	-	-	
			83,760	Transfer from Forest Fund	5,568	6,000	
810	628	800	1,313	Cannon View Park Read Agreement	1,313	1,313	
<b>5,124,975</b>	<b>358,257</b>	<b>400,143</b>	<b>522,392</b>	<b>TOTAL REVENUE</b>	<b>469,668</b>	<b>474,015</b>	
<b>5,312,748</b>	<b>507,873</b>	<b>519,200</b>	<b>636,905</b>	<b>TOTAL RESOURCES</b>	<b>533,431</b>	<b>606,236</b>	
<b>REQUIREMENTS</b>							
<b>EXPENDITURES</b>							
				<b>PERSONNEL SERVICES</b>			
85,734	92,488	80,000	121,471	Manager	94,336	94,336	
60,874	41,897	55,000	52,398	Operator	58,557	58,557	
9,732	19,821	12,500	22,690	Employer Taxes (Medicare & Social Security)	19,953	19,953	
22,695	27,344	35,250	46,388	PERS	40,792	40,792	
34,105	23,210	40,000	9,500	Medical Insurance	30,992	30,992	
633	3,559	3,400	3,500	Worker's Compensation	3,735	3,735	
<b>213,775</b>	<b>208,319</b>	<b>226,150</b>	<b>255,947</b>	<b>TOTAL PERSONNEL SERVICES</b>	<b>248,364</b>	<b>248,364</b>	

				<b>MATERIALS &amp; SERVICES</b>			
28,417	36,400	38,400	38,400	Administrative Services (Contractors)	38,400	73,000	
182	814	1,000	1,000	Clothing Allowance	1,200	1,200	
1,916	2,385	2,700	2,700	Education	3,000	3,000	
0	149	1,000	1,500	Travel	1,000	1,000	
1,463	3,005	2,300	2,734	Office Supplies	3,000	3,000	
1,435	1,343	2,500	2,389	Postage	2,500	2,500	
3,045	3,852	4,000	4,545	Vehicle	6,000	6,000	
	9,750	10,000	10,000	Temporary Help (Augment Staff)	50,000	10,000	
3,500	0	15,000	23,500	Auditing	15,000	15,000	
1,371	4,652	1,450	2,184	Dues/Taxes	3,000	2,000	
125	6,350	5,000	36,000	Legal Services	5,000	5,000	
6,730	10,419	12,000	9,480	Liability & Property Insurance	13,800	13,800	
1,308	0	2,000	2,000	Licenses	2,000	2,000	
				Project Maintenance		34,152	
110,733	49,612	65,000	65,000	Recurring Maintenance	65,000	30,330	
				General Maintenance		15,000	
8,828	12,624	6,500	7,046	Chemicals	9,000	9,000	
1,622	825	700	700	Notices	700	700	
608	926	500	537	Payroll Service	550	550	
1,088	7,257	5,000	2,500	Professional Services	5,000	6,000	
3,375	3,750	3,750	3,750	Sanitary District Use Charges	3,750	3,750	
14,513	10,157	12,000	12,000	Utilities	12,000	12,000	
10,103		0		Watershed	0	0	
<b>200,362</b>	<b>164,268</b>	<b>190,800</b>	<b>227,965</b>	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>239,900</b>	<b>248,982</b>	
				<b>CAPITAL OUTLAY</b>			
4,728,223		2,000	0	Capital Outlay (Forest/Meters/Road)	0	0	
<b>4,728,223</b>	<b>0</b>	<b>2,000</b>	<b>0</b>	<b>TOTAL CAPITAL OUTLAY</b>	<b>0</b>	<b>0</b>	
<b>5,142,360</b>	<b>372,588</b>	<b>418,950</b>	<b>483,912</b>	<b>TOTAL OPERATING EXPENDITURES</b>	<b>488,264</b>	<b>497,346</b>	
				<b>INTERFUND TRANSFERS</b>			
0		0	0	Transfer to Capital Fund	0	0	

0	0	0	0	TOTAL INTERFUND TRANSFERS	0	0	
				<b>DEBT SERVICE</b>			
16,855	17,023	17,023	17,194	IFA Water Plant Upgrade - Principal	17,365	17,365	
3,917	3,749	3,749	3,578	IFA Water Plant Upgrade - Interest	3,407	3,407	
<b>20,772</b>	<b>20,772</b>	<b>20,772</b>	<b>20,772</b>	<b>TOTAL DEBT SERVICE</b>	<b>20,772</b>	<b>20,772</b>	<b>0</b>
<b>5,163,132</b>	<b>393,360</b>	<b>439,722</b>	<b>504,684</b>	<b>TOTAL GENERAL FUND EXPENDITURES</b>	<b>509,036</b>	<b>518,118</b>	
<b>CONTINGENCY &amp; ENDING BALANCE</b>							
		62,843	0	Contingency	84,839	86,353	
149,616	114,513	16,636	132,221	Unappropriated Balance	(60,445)	1,765	
<b>149,616</b>	<b>114,513</b>	<b>79,478</b>	<b>132,221</b>	<b>TOTAL CONTINGENCY &amp; UNAPP BAL (ENDING)</b>	<b>24,395</b>	<b>88,118</b>	
<b>5,312,748</b>	<b>507,873</b>	<b>519,200</b>	<b>636,905</b>	<b>TOTAL REQUIREMENTS</b>	<b>533,431</b>	<b>606,236</b>	

<b>ADMINISTRATIVE SERVICES (CONTRACTORS)</b>	<b>BUDGET</b>	<b>STAFF HOURS</b>
Jigsaw - Financial & Accounting Services	\$ 38,500	
QuickBooks Online - Subscription Fee	\$ 2,000	
HD Fowler (Meters) - Software License Fee	\$ 1,700	
gWorks UMax Billing	\$ 1,022	
Asset Management System - Subscription Fee	\$ 2,600	32 hrs over 4 months
CS&S - Data Backup	\$ 996	
Printer	\$ 3,250	1 hr
Security Software & Remote Access on PC, Laptop and 1 firewall (to replace router)	\$ 1,800	
IT Services/Support Agreement (with toner for printer)	\$ 2,400	
Web Site Support (including initial build)	\$ 3,488	
Project - Creating e-Filing System and store files	\$ 5,000	
Structure	\$ 10,000	
<b>TOTAL</b>	<b>\$ 72,756</b>	<b>33.00</b> Hours

<b>RECURING MAINTENANCE (CONTRACTORS)</b>	<b>BUDGET</b>
General - Parts, Etc.	\$ 3,000
Alexin - Annual	\$ 3,500
Branom Instrument Co.	\$ 1,700
Ferguson Waterworks	\$ 10,000
Starlink	\$ 1,680
Jackson Oil - Fuel for Trucks	\$ 1,700
McEwan Construction - Pond Scooping	\$ 5,000
USA Bluebook - Labs	\$ 3,000
Utility Services - Leak Detection	\$ 750
<b>TOTAL</b>	<b>\$ 30,330</b>

GENERAL MAINTENANCE (CONTRACTORS) \$ 15,000

PROJECT MAINTENANCE (CONTRACTORS)	BUDGET	STAFF HOURS
Deferred: Hach TU5300 & pH Sensor & Heater/Vent Fan in Chemical Room	\$ 4,300	
Deferred: Vent fan for Membrae Filter Room	\$ 1,000	
Deferrd: Computer Systems & Mechanical Upgrade for Plant and OHA Reporting	\$ 1,600	8 hrs
Deferred: Install Asbury Pump	\$ 1,608	6 hrs
Deferred: Heat and ventillation units at water plant	\$ 2,144	8 hrs
Asbury Creek Intake relocation project - Build		12 hrs week for 2.5 months
Inventory of all service lines in district for lead	\$ 3,500	24 hrs
Replacement of identified lead lines	\$ 20,000	24 hrs
Prep for OHA Audit*		8 hrs week for 8 weeks
Roof for Water Plant	Long Range Plan next year	
<b>TOTAL</b>	<b>\$ 34,152</b>	<b>254.00</b> hours

**ARCH CAPE DOMESTIC WATER SUPPLY DISTRICT  
FISCAL YEAR 2024-25 PROPOSED BUDGET  
CAPITAL FUND**

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FY 2021-22 ACTUAL	FY 2022-23 ACTUAL	FY 2023-24 ADOPTED	FY 2023-24 ESTIMATED		FY 2024-25 PROPOSED	FY 2024-25 VERSION 1	FY 2024-25 VERSION 2
<b>RESOURCES</b>							
<b>BEGINNING FUND BALANCE</b>							
99,991	118,977	75,828	40,317	Undesignated Balance	66,451	66,451	
<b>99,991</b>	<b>118,977</b>	<b>75,828</b>	<b>40,317</b>	<b>TOTAL BEGINNING BALANCE</b>	<b>66,451</b>	<b>66,451</b>	
<b>REVENUE</b>							
18,986	38,340	13,163	26,134	Systems Development Charges	13,444	13,444	
<b>18,986</b>	<b>38,340</b>	<b>13,163</b>	<b>26,134</b>	<b>TOTAL REVENUE</b>	<b>13,444</b>	<b>13,444</b>	
<b>INTERFUND TRANSFERS</b>							
0	0	0	0	Transfer From General Fund	0	0	
<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>TOTAL INTERFUND TRANSFERS</b>	<b>0</b>	<b>0</b>	
<b>18,986</b>	<b>38,340</b>	<b>13,163</b>	<b>26,134</b>	<b>TOTAL REVENUE</b>	<b>13,444</b>	<b>13,444</b>	
<b>118,977</b>	<b>157,317</b>	<b>88,991</b>	<b>66,451</b>	<b>TOTAL RESOURCES</b>	<b>79,895</b>	<b>79,895</b>	
<b>REQUIREMENTS</b>							
<b>EXPENDITURES</b>							
<b>CAPITAL OUTLAY</b>							
<b>Water Plant IT infrastructure Upgrade</b>							
					50,000	50,000	
	117,000			Meters Replacement			
<b>0</b>	<b>117,000</b>	<b>0</b>	<b>0</b>	<b>Total Capital Outlay</b>	<b>50,000</b>	<b>50,000</b>	
<b>0</b>	<b>117,000</b>	<b>0</b>	<b>0</b>	<b>TOTAL EXPENDITURES</b>	<b>50,000</b>	<b>50,000</b>	
<b>CONTINGENCY &amp; UNAPPROPRIATED BALANCE</b>							
0	0	88,990	0	Contingency	25,000	25,000	
<b>0</b>	<b>0</b>	<b>88,991</b>	<b>0</b>	<b>Total Contingency</b>	<b>25,000</b>	<b>25,000</b>	
<b>118,977</b>	<b>40,317</b>		<b>66,451</b>	<b>UNAPPROPRIATED BALANCE</b>	<b>4,895</b>	<b>4,895</b>	
<b>118,977</b>	<b>40,317</b>	<b>88,991</b>	<b>66,451</b>	<b>TOTAL CONTINGENCY &amp; UNAPP. ENDING BALANCE</b>	<b>29,895</b>	<b>29,895</b>	
<b>118,977</b>	<b>157,317</b>	<b>88,991</b>	<b>66,451</b>	<b>TOTAL REQUIREMENTS</b>	<b>79,895</b>	<b>79,895</b>	



FY 2021-22	FY 2022-23	FY 2023-24	FY 2023-24	FOREST FUND	FY 2024-25	FY 2024-25	FY 2024-25
ACTUAL	ACTUAL	BUDGET	PROJECTED	BEGINNING BALANCE	PROPOSED	VERSION 1	VERSION 2
				RESOURCES			
<b>BEGINNING FUND BALANCE</b>							
	15,582	409,103	189,259	Unrestricted Balance	414,388	270,525	
				Restricted Balance		75,000	
20,000				Earnest Money	0	0	-
<b>20,000</b>	<b>15,582</b>	<b>409,103</b>	<b>189,259</b>	<b>TOTAL BEGINNING BALANCE</b>	<b>414,388</b>	<b>345,525</b>	
<b>REVENUE</b>							
940,000	53,936	776,626	436,664	ARPA Grant Reimbursement	481,800	481,800	
		30,000		Safe Drinking Water Revolving Loan Fund Reimbursement	30,000	30,000	
	303,251	0	21,725	Private Donations	0	0	
			90,000	Hollis Foundation Grant		0	
				Cell Tower	100	100	
		14,625	13,647	Interest on LGIP Account	10,360	5,866	
<b>940,000</b>	<b>357,187</b>	<b>821,251</b>	<b>562,036</b>	<b>TOTAL REVENUE</b>	<b>522,260</b>	<b>517,766</b>	
<b>960,000</b>	<b>372,769</b>	<b>1,230,354</b>	<b>751,295</b>	<b>TOTAL RESOURCES</b>	<b>936,648</b>	<b>863,291</b>	
				<b>REQUIREMENTS</b>			
<b>EXPENDITURES</b>							
<b>MATERIALS &amp; SERVICES</b>							
		2,335	2,550	ODF - Fire Protection	2,600	2,600	
		4,500	6,430	Legal/ Land Use	13,500	13,500	
	6,000	6,000	6,000	Finance Mgmt	6,300	6,300	
	47,429	40,836	42,190	Project Management	4,500	4,500	
			10,000	Road Management Consulting	55,000	55,000	
	55,019	45,029	44,912	Forest Management Consulting	8,500	8,500	
			12,148	Road Maintenance Supplies - Rock	32,852	32,852	

			70,000	Other Road Maintenance/Services	110,000	110,000	
				Land Restoration	14,000	14,000	
	46,549	48,258	39,892	Pre-Commercial Thinning	0	0	
940,000				Land Acquisition	0	0	
	5,850			Conservation Planning	0	0	
			222	Miscellaneous	1,500	1,500	
<b>940,000</b>	<b>160,847</b>	<b>146,958</b>	<b>234,344</b>	<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>248,752</b>	<b>248,752</b>	
<b>CAPITAL OUTLAY</b>							
	22,663	638,899	52,666	Road Construction	175,000	175,000	
			35,000	Road Decommissioning	95,000	95,000	
<b>0</b>	<b>22,663</b>	<b>638,899</b>	<b>87,666</b>	<b>TOTAL CAPITAL OUTLAY</b>	<b>270,000</b>	<b>270,000</b>	
<b>INTERFUND TRANSFERS</b>							
			78,310	Transfer to General Fund (Forest Expense pre-purchase)			
		15,000	4,700	Transfer to General Fund (Audit)	0	3,000	
		13,104	750	Transfer to General Fund (staff time for property mgmt.)	5,568	3,000	
<b>0</b>	<b>0</b>	<b>28,104</b>	<b>83,760</b>	<b>TOTAL INTERFUND TRANSFERS</b>	<b>5,568</b>	<b>6,000</b>	
<b>940,000</b>	<b>183,510</b>	<b>813,961</b>	<b>405,770</b>	<b>TOTAL EXPENDITURES</b>	<b>524,320</b>	<b>524,752</b>	
<b>CONTINGENCY AND UNAPPROPRIATED BALANCE</b>							
<b>0</b>	<b>0</b>	<b>421,393</b>	<b>0</b>	<b>Contingency</b>	<b>200,000</b>	87,459	
				<b>Restricted Balance</b>		75,000	
<b>20,000</b>	<b>189,259</b>	<b>(5,000)</b>	<b>345,525</b>	<b>Unappropriated Balance</b>	<b>212,328</b>	176,081	
<b>20,000</b>	<b>189,259</b>	<b>416,393</b>	<b>345,525</b>	<b>TOTAL CONTINGENCY &amp; UNAPP. BAL (ENDING)</b>	<b>412,328</b>	<b>338,539</b>	
<b>960,000</b>	<b>372,769</b>	<b>1,230,354</b>	<b>751,295</b>	<b>TOTAL REQUIREMENTS</b>	<b>936,648</b>	<b>863,291</b>	

## KEY ASSUMPTIONS

### A. WATER GENERAL FUND

- \* **Interfund Transfer:** \$78,310 transferred from Forest Fund to repay pre-purchase expenses from General Fund
- \* **Connections:** 2 new connections in FY2024-2025, 3 connections annually thereafter
- \* **Expense Allocation with Sanitary:** 55% in FY2024-2025, 57% annually thereafter
- \* **Inflation factor:** 2.3% in FY2024-2025, 2.1 % in FY2025-2026, 2.0% in FYs 2026-2028
- \* **Contingency:** Target is 2 months of operating expenditures
- \* **Key Changes in Expenditures:**
  - Upgrade, secure and support the District's Administrative/Business data and computer/internet&web systems
  - Increase personnel costs to compensate for on-call time which has never been paid
  - Assumes 2 years of operational projects required to address work that has been deferred for 5-7 years
- \* **Rates (usage + debt surcharge): FY2024-2025** Increase 3.7% for FY2024-2025 and annually thereafter at 4%
- \* **Excess Usage Fees: FY2024-2025** Increase from \$20,000 to \$45,000 (fee increase by 125%) and then increase annually at 4%

	REVENUE		EXCESS USAGE TIERS AND PRICING					CURRENT
	Quarterly Rate per hookup	Total Excess Use Fees	Cummulative Pricing at each tier if maximum usage at that tier					
			Tier 1 5,001-8,000	8,001- 12,000	Tier 3 12,001-16,000	Tier 4 16,001-25,000	Tier 5 Over 25,000	
2023-2024	\$184	\$20,000	\$ 7.50	\$ 30.00	\$ 200.00	\$ 810.00	\$15 / 100 gal	CURRENT
2024-2025	\$191	\$45,000	\$ 16.80	\$ 67.40	\$ 450.00	\$ 1,822.50	\$33.75 / 100 gal	
2025-2026	\$199	\$47,325	\$ 17.47	\$ 70.10	\$ 468.00	\$ 1,895.40	\$35.10 / 100 gal	
2026-2027	\$207	\$48,746	\$ 18.17	\$ 72.90	\$ 486.72	\$ 1,971.22	\$36.50 / 100 gal	
2027-2028	\$216	\$50,696	\$ 18.90	\$ 75.82	\$ 506.19	\$ 2,050.06	\$37.96 / 100 gal	

NOTE: Sale of Surplus Water will be pursued to help offset operations costs.

**B. CAPITAL FUND**

**FY2024-2025:** \$50,000 for Upgrade to the Water Plant's Information Technology Infrastructure

**FY2026-2027:**

\* \$70,000 for Membrane Replacement (to be paid with a \$20,000 transfer from General Fund)

\* \$20,000 for Preliminary Design of South End Water Storage Tank (to be paid with Grant)

**FY2032-2033:** \$280,000 for South end Water Storage Tank

**C. FOREST FUND - Long Range Plan developed by Watershed Finance Committee - Forest Management Committee**

\* **Interfund Transfer:** \$78,310 transferred to General Fund to repay pre-purchase expenses from General Fund

\* **Inflation factor:** 2.3% in FY2024-2025, 2.1 % in FY2025-2026, 2.0% in FYs 2026-2028

\* **Contingency:** Target is 2 months of operating expenditures

\* **HOLLIS Grant:** restricted after 12-31-24 and only interest can be spent.

\* **Expense Reimbursement FY2024-2026:** Majority of expenses reimbursed with ARPA funds

\* **Taxes FY2025-2030:** \$200,000 5 year local option levy (needs to be a ballot measure on November 2024 ballot)

3.533	2021-22 ACTUAL	2022-23 ACTUAL	2023-24 BUDGET	2023-24 PROJECTED	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
<b>ASSUMPTIONS</b>						<b>4.020%</b>	<b>3.953%</b>	<b>3.967%</b>	<b>3.980%</b>	<b>3.993%</b>	<b>4.006%</b>	<b>4.018%</b>		
SD IGA % : PERSONNEL + ALLOC	57.0%	57.0%	57.0%	57.0%	55.0%	57.0%	57.0%	57.0%	57.0%	57.0%	57.0%	57.0%	57.0%	57.0%
GENERAL INFLATION	7.0%	7.0%	6.0%	3.2%	2.3%	2.1%	2.0%	2.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
TOTAL HOOKUPS	296	303	305	305	307	310	313	316	319	322	325	328	331	334
3/4 inch	284	291	293	293	295	298	301	304	307	310	313	316	319	322
1 inch	12	12	12	12	12	12	12	12	12	12	12	12	12	12
Change in 3.4 inch Hookups	2	2	2	5	2	3	3	3	3	3	3	3	3	3
Change in 1 inch Hookups	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Systems Development Charge*	5,996	6,390	6,581	6,581	6,713	6,854	6,991	7,130	7,416	7,712	8,021	8,342	8,675	9,022
Excess usage Charge % of User Fees*	15.0%	8.4%	8.4%	9.75%	20.9%	20.6%	20.6%	20.5%	20.4%	20.3%	20.2%	20.1%	20.1%	20.0%
<b>WD Quarterly User Rates - 3/4 inch</b>	<b>171</b>	<b>175</b>	<b>184</b>	<b>184</b>	<b>191</b>	<b>199</b>	<b>207</b>	<b>216</b>	<b>225</b>	<b>234</b>	<b>244</b>	<b>254</b>	<b>265</b>	<b>276</b>
<b>WD Quarterly User Rates - 1 inch</b>	<b>225</b>	<b>224</b>	<b>224</b>	<b>224</b>	<b>232</b>	<b>242</b>	<b>252</b>	<b>262</b>	<b>273</b>	<b>285</b>	<b>297</b>	<b>310</b>	<b>323</b>	<b>337</b>
3/4 inch Usage Charges	153	158	167	167	174	182	190	199	208	217	227	237	248	259
1 inch Usage charges	207	207	207	207	215	225	235	245	256	268	280	293	306	320
Debt service surcharges	18	17	17	17	17	17	17	17	17	17	17	17	17	17
Annual increase - Total	1.2%	2.3%	5.1%	0.0%	3.7%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
Annual increase - Usage chg. Only	37.1%	0.0%	0.0%	0.0%	4.0%	4.8%	4.7%	4.7%	4.7%	4.7%	4.7%	4.7%	4.7%	4.7%
<b>BEGINNING BALANCE</b>	<b>187,773</b>	<b>149,576</b>	<b>119,057</b>	<b>114,513</b>	<b>132,221</b>	<b>88,118</b>	<b>73,878</b>	<b>64,949</b>	<b>83,283</b>	<b>103,748</b>	<b>126,482</b>	<b>151,633</b>	<b>179,356</b>	<b>49,817</b>
<b>REVENUE</b>														
USER FEES	181,966	182,842	201,703	205,660	214,944	227,728	235,694	246,300	257,384	268,966	281,069	293,717	306,935	320,747
EXCESS USAGE CHARGES	27,222	15,367	17,000	20,000	45,000	46,809	48,659	50,590	52,603	54,704	56,895	59,181	61,566	64,054
FEE SURCHARGE FOR DEBT	17,785	17,834	20,740	20,740	20,808	21,080	21,284	21,488	21,692	21,896	22,100	22,304	22,508	22,712
SD IGA REVENUE	139,755	128,774	157,500	170,108	181,450	185,831	189,548	193,339	201,072	209,115	217,480	226,179	235,226	244,635
TRANSFER FROM FOREST FUND			28,104	83,760	6,000	6,126	6,249	6,373	6,628	6,894	7,169	7,456	7,754	8,064
GRANT/LOAN PROCEEDS	0	0	0	0	0	0	20,000	0	0	0	0	0	40,000	
OTHER	4,758,247	13,440	3,200	22,124	5,813	5,935	6,054	6,175	6,422	6,679	6,946	7,224	7,513	7,813
<b>TOTAL REVENUE</b>	<b>5,124,975</b>	<b>358,257</b>	<b>428,247</b>	<b>522,392</b>	<b>474,015</b>	<b>493,510</b>	<b>527,487</b>	<b>524,265</b>	<b>545,802</b>	<b>568,253</b>	<b>591,660</b>	<b>616,062</b>	<b>681,502</b>	<b>668,026</b>
<b>TOTAL RESOURCES</b>	<b>5,312,748</b>	<b>507,833</b>	<b>547,304</b>	<b>636,905</b>	<b>606,236</b>	<b>581,628</b>	<b>601,366</b>	<b>589,213</b>	<b>629,085</b>	<b>672,001</b>	<b>718,142</b>	<b>767,695</b>	<b>860,858</b>	<b>717,843</b>

3.533	2021-22 ACTUAL	2022-23 ACTUAL	2023-24 BUDGET	2023-24 PROJECTED	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
<b>EXPENDITURES</b>														
<b>PERSONNEL</b>														
SALARY/WAGE	146,608	134,385	135,000	173,869	152,893	156,104	159,226	162,410	168,907	175,663	182,690	189,997	197,597	205,501
TAXES & BENEFITS	67,167	73,934	91,150	82,078	95,471	97,476	99,425	101,414	105,470	109,689	114,077	118,640	123,386	128,321
<b>TOTAL PERSONNEL</b>	<b>213,775</b>	<b>208,319</b>	<b>226,150</b>	<b>255,947</b>	<b>248,364</b>	<b>253,580</b>	<b>258,651</b>	<b>263,824</b>	<b>274,377</b>	<b>285,352</b>	<b>296,766</b>	<b>308,637</b>	<b>320,983</b>	<b>333,822</b>
<b>MATERIALS &amp; SERVICES</b>														
ALLOCABLE EXPENSES	36,458	57,698	61,900	53,268	89,700	72,440	73,889	75,367	78,381	81,516	84,777	88,168	91,695	95,363
SD FACILITIES USE	3,375	3,750	3,750	3,750	3,750	3,829	3,905	3,983	4,143	4,308	4,481	4,660	4,846	5,040
WATERSHED	10,103	0	0	0	0	0	0	0	0	0	0	0	0	0
MAINTENANCE	110,773	49,612	65,000	65,000	79,482	79,482	60,000	61,200	63,648	66,194	68,842	71,595	74,459	77,438
CHEMICALS	8,828	12,624	6,500	7,046	9,000	9,189	9,373	9,560	9,943	10,340	10,754	11,184	11,631	12,097
UTILITIES	14,513	10,157	12,000	12,000	12,000	12,252	12,497	12,747	13,257	13,787	14,339	14,912	15,509	16,129
GEN'L & ADMINISTRATIVE	16,352	30,428	41,650	86,901	55,050	56,206	57,330	58,477	60,816	63,248	65,778	68,410	71,146	73,992
<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>200,402</b>	<b>164,269</b>	<b>190,800</b>	<b>227,965</b>	<b>248,982</b>	<b>233,398</b>	<b>216,994</b>	<b>221,334</b>	<b>230,187</b>	<b>239,395</b>	<b>248,971</b>	<b>258,929</b>	<b>269,287</b>	<b>280,058</b>
<b>CAPITAL OUTLAY</b>	<b>4,728,223</b>		<b>2,000</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL OPERATING EXPENDITURES</b>	<b>5,142,400</b>	<b>372,588</b>	<b>418,950</b>	<b>483,912</b>	<b>497,346</b>	<b>486,977</b>	<b>475,645</b>	<b>485,158</b>	<b>504,565</b>	<b>524,747</b>	<b>545,737</b>	<b>567,566</b>	<b>590,269</b>	<b>613,880</b>
<b>TRANSFER TO CAPITAL FUND</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>0</b>
<b>DEBT SERVICE</b>	<b>20,772</b>	<b>20,772</b>	<b>20,772</b>	<b>20,772</b>	<b>20,772</b>	<b>20,772</b>	<b>20,772</b>	<b>20,772</b>	<b>20,772</b>	<b>20,772</b>	<b>20,772</b>	<b>20,772</b>	<b>20,772</b>	<b>20,772</b>
<b>TOTAL EXPENDITURES</b>	<b>5,163,172</b>	<b>393,360</b>	<b>439,722</b>	<b>504,684</b>	<b>518,118</b>	<b>507,749</b>	<b>536,417</b>	<b>505,930</b>	<b>525,337</b>	<b>545,519</b>	<b>566,509</b>	<b>588,338</b>	<b>811,041</b>	<b>634,652</b>
<b>CONTINGENCY &amp; ENDING BALANCE</b>														
CONTINGENCY			62,843	0	86,353	70,000	60,000	70,000	87,556	90,920	94,418	98,056	101,840	105,775
DESIGNATED RESERVES														
UNDESIGNATED	149,576	114,473	44,740	132,221	1,765	3,878	4,949	13,283	16,192	35,563	57,215	81,300	(52,023)	(22,584)
<b>TOTAL ENDING BALANCE</b>	<b>149,576</b>	<b>114,473</b>	<b>107,582</b>	<b>132,221</b>	<b>88,118</b>	<b>73,878</b>	<b>64,949</b>	<b>83,283</b>	<b>103,748</b>	<b>126,482</b>	<b>151,633</b>	<b>179,356</b>	<b>49,817</b>	<b>83,191</b>
<b>TOTAL REQUIREMENTS</b>	<b>5,312,748</b>	<b>507,833</b>	<b>547,304</b>	<b>636,905</b>	<b>606,236</b>	<b>581,628</b>	<b>601,366</b>	<b>589,213</b>	<b>629,085</b>	<b>672,001</b>	<b>718,142</b>	<b>767,695</b>	<b>860,858</b>	<b>717,843</b>
<b>END BAL OVER/(UNDER) BEG BAL</b>	<b>(38,197)</b>	<b>(35,103)</b>	<b>(11,475)</b>	<b>17,708</b>	<b>(44,103)</b>	<b>(14,240)</b>	<b>(8,930)</b>	<b>18,335</b>	<b>20,465</b>	<b>22,734</b>	<b>25,151</b>	<b>27,723</b>	<b>(129,539)</b>	<b>33,374</b>

ARCH CAPE WATER DISTRICT

WATER DISTRICT - CAPITAL FUND													
	Act	Act	Budget	EOYP	PROJECTIONS								
	2021-22	2022-23	2023-24	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33
<b>RESOURCES</b>													
<b>BEGINNING BALANCE</b>	99,991	118,977	75,828	40,317	16,450	29,875	50,436	21,408	42,799	65,046	88,183	112,246	137,271
<b>REVENUE</b>													
SDC REVENUE	18,986	38,340	13,162	26,133	13,425	20,561	20,972	21,391	22,247	23,137	24,062	25,025	26,026
OTHER REVENUE													
<b>TOTAL REVENUE</b>	<b>18,986</b>	<b>38,340</b>	<b>13,162</b>	<b>26,133</b>	<b>13,425</b>	<b>20,561</b>	<b>20,972</b>	<b>21,391</b>	<b>22,247</b>	<b>23,137</b>	<b>24,062</b>	<b>25,025</b>	<b>26,026</b>
<b>TRANSFER FROM GENERAL FUND</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>
<b>TOTAL RESOURCES</b>	<b>118,977</b>	<b>157,317</b>	<b>88,990</b>	<b>66,450</b>	<b>29,875</b>	<b>50,436</b>	<b>111,408</b>	<b>42,799</b>	<b>65,046</b>	<b>88,183</b>	<b>112,246</b>	<b>137,271</b>	<b>363,297</b>
<b>REQUIREMENTS</b>													
<b>EXPENDITURES</b>													
WATER SOURCE ASSESSMENT				50,000									
PLANT - I.T. UPGRADE							70,000						
MEMBRANE REPLACEMENT							20,000						
SECOND WATER SOURCE													
STORAGE PLNG : PRELIM DESIGN													
TRUCK													
SOUTH RESERVOIR													280,000
METER REPLACEMENT		117,000											
OTHER													
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>117,000</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>90,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>280,000</b>
<b>ENDING BALANCE</b>	<b>118,977</b>	<b>40,317</b>	<b>88,990</b>	<b>16,450</b>	<b>29,875</b>	<b>50,436</b>	<b>21,408</b>	<b>42,799</b>	<b>65,046</b>	<b>88,183</b>	<b>112,246</b>	<b>137,271</b>	<b>83,297</b>
<b>TOTAL REQUIREMENTS</b>	<b>118,977</b>	<b>157,317</b>	<b>88,990</b>	<b>66,450</b>	<b>29,875</b>	<b>50,436</b>	<b>111,408</b>	<b>42,799</b>	<b>65,046</b>	<b>88,183</b>	<b>112,246</b>	<b>137,271</b>	<b>363,297</b>

340535	2022-23 ACTUAL	2023-24 BUDGET	2023-24 PROJECTED	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35	2035-36	2036-37	2037-38	2038-39	2039-40	2040-41		
<b>ASSUMPTIONS</b>																						
Interest				3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%		
Inflation			3.20%	2.30%	2.10%	2.00%	2.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%		
UNRESTRICTED BALANCE	15,582	409,103	189,259	270,525	176,080	190,148	212,056	212,135	211,994	191,708	129,983	84,571	32,896	(22,423)	(81,567)	(144,736)	(212,130)	(307,724)	(381,444)	(463,477)		
RESTRICTED BALANCE (Hollis Funds)				75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000		
<b>BEGINNING BALANCE</b>	<b>15,582</b>	<b>409,103</b>	<b>189,259</b>	<b>345,525</b>	<b>251,080</b>	<b>282,371</b>	<b>293,811</b>	<b>295,063</b>	<b>295,126</b>	<b>277,747</b>	<b>216,568</b>	<b>168,641</b>	<b>117,297</b>	<b>62,326</b>	<b>3,542</b>	<b>(59,252)</b>	<b>(126,258)</b>	<b>(218,056)</b>	<b>(294,752)</b>	<b>(376,351)</b>		
<b>REVENUE</b>																						
INTEREST		14,625	13,647	5,866	3,032	8,471	8,814	8,852	8,854	8,332	6,497	5,059	3,519	1,870	106	(1,778)	(3,788)	(6,542)	(8,843)	(11,291)		
PRIVATE DONATIONS	303,251		21,725																			
LOCAL OPTION LEVY					40,000	40,000	40,000	40,000	40,000													
GRANT/LOAN PROCEEDS	53,936	806,626	526,664	511,800	91,600	3,500																
CELL TOWER				100																		
OTHER																						
<b>TOTAL REVENUE</b>	<b>357,187</b>	<b>821,251</b>	<b>562,036</b>	<b>517,766</b>	<b>134,632</b>	<b>51,971</b>	<b>48,814</b>	<b>48,852</b>	<b>48,854</b>	<b>8,332</b>	<b>6,497</b>	<b>5,059</b>	<b>3,519</b>	<b>1,870</b>	<b>106</b>	<b>(1,778)</b>	<b>(3,788)</b>	<b>(6,542)</b>	<b>(8,843)</b>	<b>(11,291)</b>		
<b>TOTAL RESOURCES</b>	<b>372,769</b>	<b>1,230,354</b>	<b>751,295</b>	<b>863,291</b>	<b>385,712</b>	<b>334,342</b>	<b>342,626</b>	<b>343,915</b>	<b>343,980</b>	<b>286,079</b>	<b>223,065</b>	<b>173,701</b>	<b>120,816</b>	<b>64,195</b>	<b>3,648</b>	<b>(61,030)</b>	<b>(130,046)</b>	<b>(224,598)</b>	<b>(303,594)</b>	<b>(387,641)</b>		
<b>EXPENDITURES</b>																						
<b>MATERIALS &amp; SERVICES</b>																						
ODF - Fire Protection		2,335	2,550	2,600	2,660	2,716	2,770	2,825	2,938	3,056	3,178	3,305	3,437	3,575	3,718	3,867	4,021	4,182	4,350	4,524		
Legal/ Land Use		4,500	6,430	13,500	1,421	1,463	1,492	1,522	1,583	1,646	1,712	1,781	1,852	1,926	2,003	2,083	2,166	2,253	2,343	2,437		
Finance Mgmt	6,000	6,000	6,000	6,300	6,600	5,751	4,637	4,730	4,919	5,116	5,320	5,533	5,754	5,985	6,224	6,473	6,732	7,001	7,281	7,572		
Project Management	47,429	40,836	42,190	4,500																		
Road Management Consulting			10,000	55,000	5,000																	
Forest Management Consulting	55,019	45,029	44,912	8,500	4,000	15,667	15,980	16,300	16,952	17,630	18,335	19,069	19,831	20,625	21,450	22,308	23,200	24,128	25,093	26,097		
Update Mgmt Plan (Per FLP Contract)																						
Road Maintenance			70,000	110,000	10,000	7,119	14,712	15,153	15,608	33,131	16,588	17,055	17,567	18,094	18,638	19,196	40,136	20,365	20,976	21,605		
Road Maintenance Supplies			12,148	32,852																		
Land Restoration				14,000	10,000																	
PreCommercial Thinning	46,549	48,258	39,892						15,644													
Conservation Planning	5,850																					
Miscellaneous			222	1,500	1,535	1,567	1,598	1,630	1,695	1,763	1,834	1,907	1,983	2,062	2,145	2,231	2,320	2,413	2,509	2,610		
<b>TOTAL MATERIALS &amp; SERVICES</b>	<b>160,847</b>	<b>146,958</b>	<b>234,344</b>	<b>248,752</b>	<b>41,215</b>	<b>34,282</b>	<b>41,190</b>	<b>42,160</b>	<b>59,339</b>	<b>62,342</b>	<b>46,967</b>	<b>48,650</b>	<b>50,425</b>	<b>52,267</b>	<b>54,178</b>	<b>56,157</b>	<b>78,576</b>	<b>60,342</b>	<b>62,552</b>	<b>64,844</b>		
<b>CAPITAL OUTLAY</b>																						
Road Construction	22,663	638,899	52,666	175,000	25,000																	
Road Decommissioning			35,000	95,000	31,000																	
<b>TOTAL CAPITAL OUTLAY</b>	<b>22,663</b>	<b>638,899</b>	<b>87,666</b>	<b>270,000</b>	<b>56,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>INTERFUND TRANSFERS</b>																						
Transfer to General Fund (Forest Expense pre-purchase)			78,310																			
Transfer to General Fund (Audit)	15,000		4,700	3,000	3,063	3,124	3,187	3,314	3,447	3,585	3,728	3,877	4,032	4,194	4,361	4,536	4,717	4,906	5,102	5,306		
Transfer to General Fund (Property Management)	13,104		750	3,000	3,063	3,124	3,187	3,314	3,447	3,585	3,728	3,877	4,032	4,194	4,361	4,536	4,717	4,906	5,102	5,306		
<b>TOTAL INTERFUND TRANSFERS</b>	<b>0</b>	<b>28,104</b>	<b>83,760</b>	<b>6,000</b>	<b>6,126</b>	<b>6,249</b>	<b>6,373</b>	<b>6,628</b>	<b>6,894</b>	<b>7,169</b>	<b>7,456</b>	<b>7,754</b>	<b>8,064</b>	<b>8,387</b>	<b>8,723</b>	<b>9,071</b>	<b>9,434</b>	<b>9,812</b>	<b>10,204</b>	<b>10,612</b>		
<b>TOTAL EXPENDITURES</b>	<b>183,510</b>	<b>813,961</b>	<b>405,770</b>	<b>524,752</b>	<b>103,341</b>	<b>40,531</b>	<b>47,563</b>	<b>48,789</b>	<b>66,233</b>	<b>69,511</b>	<b>54,423</b>	<b>56,404</b>	<b>58,490</b>	<b>60,654</b>	<b>62,900</b>	<b>65,229</b>	<b>88,010</b>	<b>70,154</b>	<b>72,756</b>	<b>75,457</b>		
<b>CONTINGENCY &amp; UNAPPROPRIATED BALANCE</b>																						
CONTINGENCY	421,393		0	87,459	17,224	6,755	7,927	8,131	11,039	11,585	9,071	9,401	9,748	10,109	10,483	10,871	14,668	11,692	12,126	12,576		
RESTRICTED BALANCE			0	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000		
UNAPPROPRIATED BALANCE	(5,000)		345,525	176,080	190,148	212,056	212,135	211,994	191,708	129,983	84,571	32,896	(22,423)	(81,567)	(144,736)	(212,130)	(307,724)	(381,444)	(463,477)	(550,674)		
<b>TOTAL CONTINGENCY &amp; BALANCES</b>	<b>0</b>	<b>416,393</b>	<b>345,525</b>	<b>338,539</b>	<b>282,371</b>	<b>293,811</b>	<b>295,063</b>	<b>295,126</b>	<b>277,747</b>	<b>216,568</b>	<b>168,641</b>	<b>117,297</b>	<b>62,326</b>	<b>3,542</b>	<b>(59,252)</b>	<b>(126,258)</b>	<b>(218,056)</b>	<b>(294,752)</b>	<b>(376,351)</b>	<b>(463,098)</b>		
<b>TOTAL REQUIREMENTS</b>	<b>183,510</b>	<b>1,230,354</b>	<b>751,295</b>	<b>863,291</b>	<b>385,712</b>	<b>334,342</b>	<b>342,626</b>	<b>343,915</b>	<b>343,980</b>	<b>286,079</b>	<b>223,065</b>	<b>173,701</b>	<b>120,816</b>	<b>64,195</b>	<b>3,648</b>	<b>(61,030)</b>	<b>(130,046)</b>	<b>(224,598)</b>	<b>(303,594)</b>	<b>(387,641)</b>		
<b>END BAL OVER/(UNDER) BEG BAL</b>	<b>(15,582)</b>	<b>7,290</b>	<b>156,266</b>	<b>68,014</b>	<b>106,291</b>	<b>103,664</b>	<b>83,006</b>	<b>82,990</b>	<b>65,752</b>	<b>24,860</b>	<b>38,659</b>	<b>32,726</b>	<b>29,430</b>	<b>25,964</b>	<b>22,315</b>	<b>18,477</b>	<b>(5,926)</b>	<b>12,973</b>	<b>5,093</b>	<b>379</b>		
																<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>